

| Hazards & Vulnerabilities | Probability (1-5) | Impact on Business (1-5) | Impact on Property (1-5) | Impact on People (1-5) | Total Impact | Risk Score |
|---|----------------------|--------------------------------|--------------------------------|------------------------------|-----------------|---------------|
| Building Fire / Explosion / Bomb Threat | 2 | 5 | 5 | 4 | 4.7 | 9.3 |
| Cyber-Crime - Data Breach / Theft | 2 | 5 | 1 | 3 | 3.0 | 6.0 |
| Cyber-Crime - Denial of Service Attack | 2 | 5 | 1 | 3 | 3.0 | 6.0 |
| Cyber-Crime - Ransomware | 2 | 5 | 1 | 3 | 3.0 | 6.0 |
| Cyber-Crime - Virus Infection | 2 | 5 | 1 | 3 | 3.0 | 6.0 |
| Earthquake | 1 | 4 | 4 | 4 | 4.0 | 4.0 |
| Economic Recession | 3 | 5 | 1 | 4 | 3.3 | 10.0 |
| Employee Morale | 2 | 1 | 1 | 4 | 2.0 | 4.0 |
| Employee Theft / Sabotage | 2 | 1 | 1 | 4 | 2.0 | 4.0 |
| Epidemic / Pandemic | 2 | 3 | 1 | 4 | 2.7 | 5.3 |
| Flooding / Drainage | 1 | 1 | 1 | 1 | 1.0 | 1.0 |
| Fuel, Oil, Water Shortage | 2 | 1 | 4 | 2 | 2.3 | 4.7 |
| Hazardous Material Releases | 1 | 2 | 1 | 2 | 1.7 | 1.7 |
| HVAC Failure | 2 | 2 | 2 | 4 | 2.7 | 5.3 |
| IT - Critical Application(s) Outage | 3 | 5 | 1 | 4 | 3.3 | 10.0 |
| IT - Data Loss | 2 | 4 | 1 | 3 | 2.7 | 5.3 |
| IT - Hardware Outage(Servers, Printers, etc.) | 3 | 5 | 4 | 4 | 4.3 | 13.0 |
| IT - Network Outage (Data) | 3 | 4 | 2 | 4 | 3.3 | 10.0 |
| IT - Network Outage (Voice) | 3 | 4 | 2 | 4 | 3.3 | 10.0 |
| Legal / Regulatory Problems | 2 | 2 | 1 | 2 | 1.7 | 3.3 |
| Loss of Access to Facilities | 1.5 | 2 | 2 | 5 | 3.0 | 4.5 |
| Loss of Key Staff | 3 | 5 | 1 | 5 | 3.7 | 11.0 |
| Machinery / Critical Equipment Failure | 1 | 1 | 1 | 1 | 1.0 | 1.0 |
| Mass Transportation Disaster | 1 | 1 | 1 | 1 | 1.0 | 1.0 |
| Neighborhood Crime / Civil Disturbance | 2 | 2 | 1 | 3 | 2.0 | 4.0 |
| Other Hazards: | 2 | 1 | 2 | 2 | 1.7 | 3.3 |
| Power / Utility Failure & Resulting Damage | 2.5 | 4 | 3 | 3 | 3.3 | 8.3 |
| Public Relations Incident | 2 | 5 | 1 | 3 | 3.0 | 6.0 |
| Sinkhole | 1 | 5 | 5 | 3 | 4.3 | 4.3 |
| Storm / Lightning Damage | 3 | 3 | 3 | 1 | 2.3 | 7.0 |
| Supply Chain Disruption | 1 | 4 | 1 | 2 | 2.3 | 2.3 |
| Terrorism | 1 | 2 | 1 | 2 | 1.7 | 1.7 |
| Theft / Burglary / Robbery / Embezzlement | 2 | 3 | 3 | 2 | 2.7 | 5.3 |
| Tornado | 2 | 5 | 5 | 4 | 4.7 | 9.3 |
| Tropical Storm / Hurricane | 3 | 5 | 5 | 4 | 4.7 | 14.0 |
| Vandalism / Sabotage / Unauthorized Access | 2 | 3 | 3 | 2 | 2.7 | 5.3 |
| Wildfire / External Fire Threat | 2 | 3 | 2 | 2 | 2.3 | 4.7 |
| Winter Storms / Snow / Ice | 4 | 4 | 3 | 4 | 3.7 | 14.7 |
| Workplace Violence Incident | 1.5 | 2 | 2 | 5 | 3.0 | 4.5 |